

# **Exhibit B**

Intellectual Property Department

**Ajinomoto Co., Inc.**

1-1, Suzuki-cho, Kawasaki-ku,  
Kawasaki, Kanagawa 210-8681 Japan  
Telephone:81-44-244-7182 Facsimile:81-44-244-9619

December 5, 2001

Mr. David T. Bowman  
General Counsel  
The NutraSweet Company  
10 South Wacker Drive, Suite 3200  
Chicago, IL 60606  
Telephone:(312)673-5006, Facsimile:(312)673-5053  
david.t.bowman@nutrasweet.com

RE: R&L Agreement

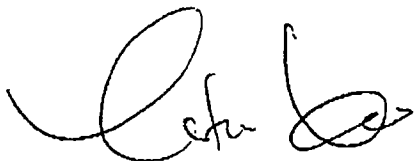
Dear Mr. Bowman

I am writing to request that you attend a meeting with Ajinomoto Co. to discuss what appears to be the violation by NutraSweet of the export restrictions of the R&L Agreement. In view of the seriousness of this matter and its importance to Ajinomoto, we request that this meeting be held as soon as possible. Please advice me promptly of your availability to meet in Chicago on December 17 or 18, 2001.

For your information, Dr. H. Morioka, Deputy General Manager of Ajinomoto's Intellectual Property Department, on my behalf, and Mr. T. Miyama of Ajinomoto's Sweetener Department are ready to attend the meeting. Mr. Joshua H. Rawson of Cleary, Gottlieb, Steen & Hamilton will

also attend the meeting as an Ajinomoto legal consultant.

Sincerely yours,

A handwritten signature in black ink, appearing to read 'Tetsuo Kono', with a stylized flourish at the end.

Tetsuo Kono, Ph.D.  
General Manager  
Intellectual Property Department  
Ajinomoto Co., Inc.

CC: Mr. T. Takahashi, Sweetener Dept.

Dr. H. Morioka

Mr. T. Miyama